

HORIZON EUROPE HORIZON-INFRA-2021-DEV-02-01

D9.1. Project Quality plan and detailed work plan

Acronym SLICES-PP

Project Title Scientific Large-scale Infrastructure for Computing/Communication Experimental Studies – Preparatory Phase

Grand Agreement 101079774

Project Duration 40 Months (01/09/2022 – 31/12/2025)

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Executive Summary

This deliverable defines the general approach to quality assurance and procedures to be followed for the production of outcomes such as deliverables and reports. It documents the coordination and follow-up procedures for monitoring progress and responding to changes, providing thus a common framework for the daily operation of the project. Therefore, it is an important document that shall be used as a tool for frequent consultation. This document will be updated if needed throughout the lifetime of the project.

This document describes project organization and charters of different boards. In the body of this document, there is the project management section that details project planning and risk management. It describes the delivery process that assures the required quality of the deliverables, the internal communication guidelines and details of the collaborative workspaces and tools. It also describes the templates and naming rules for generating documents. Afterward, it provides useful information regarding the project reporting process. Finally, this document provides a common glossary of project language, including acronyms and terminologies used.



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1. Objectives

This objective of this deliverable is to provide a guideline for the consortium with the governance and management rules and tools of the project. Therefore, this document describes the project organization and the guidelines adopted by the SLICES-PP project on documentation of project activities, periodic reporting, preparation of financial statements, approval and submission of deliverables. This document can be updated at any time during the project, according to the project needs. Please reference the link of [4] for the latest version of this document.

2. Introduction

This document is structured as follows. Section "Project Organization" gives an overview of how the project is organized, followed by details of different boards and their structure. Section "Project Management" describes the internal procedures used to manage the project such as progress tracking, reviews, metrics, communication and tools.

3. Project References

[1] Project reference: Grant Agreement-101079774-SLICES-PP.pdf¹

[2] Project reference: Consortium_Agreement-SLICES-PP.pdf²

[3] Deliverable template: SLICES-PP_DX.X_deliverable_template.docx³

[4] SLICES-PP quality plan: SLICES-PP D9.1 Project Quality plan and detailed work plan.pdf⁴

[5] SLICES-PP Handbook: SLICES-PP_Handbook.pdf⁵ (see Annex IV)

[6] SLICES-PP Address Book: SLICES-PP_address_book.xlsx⁶

4. Acronyms

ALL	All Project Partners
DOA	Description Of the Action, see [1] Annex 1, Part B
EC	European Commission
EB, ExBo	Executive Board
GA	General Assembly
IR	Intermediate Report
WP	Work Package

¹ MyBox -> CSA SLICES-PP 2022/WP9 - Project management/Official documents

² MyBox -> CSA SLICES-PP 2022/WP9 - Project management/Official documents

³ MyBox -> CSA SLICES-PP 2022/WP8 - Communication, dissemination and exploitation/Templates

⁴ MyBox -> CSA SLICES-PP 2022/WP9 - Project management/Deliverables

⁵ MyBox -> CSA SLICES-PP 2022/WP9 - Project management

⁶ MyBox -> CSA SLICES-PP 2022/WP9 - Project management



5. Project Organization

In this chapter we present a brief description of the project organization, including roles and responsibilities. For a more detailed description see the project reference [1] and [2].

5.1. General Assembly members

They are a total of 25 partners and one representative per partner is designated for the general assembly:

Partner number	Partner shortname	Country	Name
1	INRIA	France	Isabelle Chrisment
2	SU	France	Serge Fdida
3	UvA	Netherlands	Yuri Demchenko
4	UTH	Greece	Thanasis Korakis
5	CNR	Italy	Andrea Passarella
6	PSNC	Poland	Bartosz Belter
7	UC3M	Spain	Carmen Guerrero
8	IMEC	Belgium	Peter Van Daele
9	UCLAN	Cyprus	Panayiotis Andreou
10	EURECOM	France	Raymon Knopp
11	SZTAKI	Hungary	József Kovács
12	CINI	Italy	Paolo Bellavista
13	CNIT	Italy	Raffaele Bolla
14	UL	Luxembourg	Pascal Bouvry
15	TUM	Germany	Georg Carle
16	EHU	Spain	Eduardo Jacob
17	KTH	Sweden	György Dán
18	UOULU	Finland	Ari Pouttu
19	EBOS	Cyprus	Philippos Philippou
20	SIMULA	Norway	Are Magnus Bruaset
21	CNRS	France	Michel Daydé
22	IMT	France	Adrien Lebre
23	MI	Switzerland	Sebastien Ziegler
24	IoTLab	Switzerland	Anna Brekine
25	UniGe	Switzerland	Dimitri Konstantas



5.2. Executive Board members

Executive Board is composed of the 9 WP Leaders. The members were chosen and voted by the General Assembly.

Work package No	Work Package Title	Lead Participant Short Name	Name
1	Governance and legal framework	INRIA	Christian Perez
2	Financial Framework	SU	Serge Fdida
3	Scientific and technical strategy and specifications	UTH	Thanasis Korakis (Stavroula Maglavera)
4	Impact and relevance for science and society	IoTLab	Anna Brekine
5	User needs, services, access and training strategy	CNR	Andrea Passarella
6	Operational framework	PSNC	Bartosz Belter
7	Data management and ethics requirements	UvA	Yuri Demchenko
8	Communication, dissemination and exploitation	MI	Sebastien Ziegler
9	Project Management	INRIA	Nathalie Mitton

5.3. Project Management Office

All members of the Project Management team are from INRIA and reside at Lille or at Rennes, France.

- Coordinator: Nathalie MITTON
- Project manager: Solenne FORTUN
- Legal manager: Sophie PERRIN
- Financial manager: Charlotte HESPEL

5.4. Work Package Leaders, Task Leaders and Contributors

Work package No	Work Package Title	Lead Participant No	Lead Participant Short Name	Task leaders	Contributors
1	Governance and legal framework	1	INRIA	INRIA, PSNC	INRIA, SU, UvA, UTH, CNR, PSNC, MI, UC3M, IMEC, UCLAN, CINI, UL, TUM, EHU, KTH, EBOS, CNRS, IMT, UniGe
2	Financial Framework	2	SU	SU, UC3M	INRIA, SU, UvA, UTH, CNR, PSNC, UC3M, IMEC, UCLAN, UL, TUM, EHU, KTH, SIMULA, CNRS
3	Scientific and technical strategy and specifications	4	UTH	IMEC, INRIA, CNR, UTH	INRIA, SU, UvA, UTH, CNR, PSNC, UC3M, IMEC, UCLAN, EURECOM, SZTAKI, CINI, CNIT, UL, TUM, EHU, KTH, UOULU, EBOS, SIMULA, CNRS, IMT, UniGe
4	Impact and relevance for science and society	24	IoTLab	IoTLab, CNR	INRIA, SU, UTH, CNR, MI, IoTLab, TUM, CNRS, IMT
5	User needs, services, access and training strategy	5	CNR	CNR, INRIA, EURECOM	INRIA, SU, UvA, UTH, CNR, PSNC, IMEC, UCLAN, EURECOM, CINI, CNIT, UL, TUM, EHU, UOULU, SIMULA, IMT
6	Operational framework	6	PSNC	PSNC, SU, UvA	INRIA, SU, UvA, UTH, CNR, PSNC, MI, IoTLab, IMEC, EURECOM, CNIT, UOULU, EBOS, SIMULA
7	Data management and ethics 3 requirements		UvA	MI, UCLAN, UvA	UvA, UTH, MI, UCLAN, SZTAKI, UL, EBOS
8	Communication, dissemination and exploitation	23	МІ	SU, SZTAKI, UTH, MI	INRIA, SU, UvA, UTH, CNR, PSNC, MI, IoTLab, UC3M, IMEC, UCLAN, EURECOM, SZTAKI, CINI, CNIT, EBOS
9	Project Management	1	INRIA	INRIA	INRIA



6. Project Management

6.1. Project Repository

The SLICES-PP project repository is a MyBox⁷ repository, hosted by Inria and accessible to all partners. It includes all documents, meeting reports, deliverables and presentations from the SLICES-PP project. It is described in more detail in the Collaborative Tools, section 6.9.

6.2. Planning & Tracking

The project goals are clearly described in the Grant Agreement. The deliverables and roadmap are defined in the Grant Agreement and associated tables. Please refer to [1] or [5] which provide a good basis for project tracking. The project handbook [5] (see Annex IV) is the simplified reference document that centralizes all information in one place. It is updated monthly.

The Gantt chart is also available in Annex I.

6.3. Meetings

According to the meetings requirements in [2], the scheduled meetings are:

General Assembly

The General Assembly is scheduled once a year. This meeting can be virtual, hybrid or faceto-face, depending on the needs. In addition, extraordinary General Assembly may be held at any time upon request of the Executive Board or 1/3 of the Members of the General Assembly.

• Executive Board

The Executive Board is a virtual meeting (mostly using Inria webex) which is scheduled at least every month. In order to start the project well and as long as the executive board finds it necessary, these meetings are scheduled every 3 weeks. In addition, extraordinary Executive Board meetings may be held at any time upon request of any Member of the Executive Board.

• All-hands Meetings

In order to keep the links between the members of the project and to work regularly all together, an all-hands meeting will be held every 3 months with all the project partners. These meetings will alternate between real and virtual meetings.

Technical Meetings

WP meetings are virtual technical meetings that are planned according to the needs of each WP by the WP leader. It includes all the task leaders and partners involved in the WP.

Technical meetings can also be held for a single task or between different WPs. The objective of this type of meeting is first of all for the different partners to work together to move the project forward.

⁷ https://mybox.inria.fr/accounts/login/



General remarks:

- Provisional meeting dates are available in the project schedule (see Annex II).
- After each meeting, minutes and presentation(s) of the meeting are uploaded on MyBox so that all partners can consult them.
- All in-person meetings will last at least a full day, from 9:00 to 18:00.
- In-person meetings will be held at volunteer partner sites.

6.4. Monthly Tracking Report

Our preference is to track project deliverables and milestones in an "agile style" but because of the project size and configuration, we cannot strictly apply the agile methodology. Nevertheless, we can keep the agility by defining intermediate steps on a "3 weeks" basis by following up the progress of each work package.

This implies that at each meeting, we will update the status of each WP:

- Accomplishments (tasks completed during the previous "3 weeks")
 - $\circ~$ A list of completed tasks as aligned with project objectives and milestone chart
 - A list of tasks to be completed (e.g. those that require additional time, resources or coordination with other partners)
 - $\circ~$ A list of tasks outside of project objectives but pertinent to overall project success
- Next steps (a task list aimed for the upcoming "3 weeks", including inputs needed from other partners)
 - A list of tasks to be completed as aligned with project objectives and milestone chart
 - A list of tasks to be completed as carried-over tasks from the previous month(s)
 - A list of tasks for coordination with other partners

The purpose of "3 weeks" meetings is to have a high-level tracking of each work package as well as promote interaction and technical exchange among partners.

6.5. Risk Management

The initial risk table is in the project reference [1] but in order to monitor risks as they evolve, we will maintain a shared file available in the SLICES-PP documentation repository. Every 6 months, the Executive Board will review this risk table. Each risk owner (chosen by the Executive Board) is in charge of updating its risk evaluation assessment.



Risk number	Description	WP No(s)	Proposed Mitigation Measures
1	Delay on the decision about the legal structure (L: Low, S: High)	WP1	Discussion started in SLICES-DS with already identification of 2 preferred structures (AISBL and ERIC) and a new one to be analysed following ESFRI indication (EDIC), the analysis for the choice will continue to progress in SLICES-DS up to August 2022, close discussion with MS from the start of the project (T1.3)
2	Business plan not secured with enough funding commitments, preventing or delaying the start of the next phase of implementation (L: Medium; S: High).	WP2, WP1, WP8	Quarterly monitoring of the progress, in close links with WP1 and WP8, to secure the business plan.
3	Low impact of the SLICES-RI to the RI landscape (L: Low, S: Medium)	WP4, WP3	Continuous monitoring of the impact (WP4) for early detection combined with the concentration of efforts to address each of the identified reasons in a per case basis (e.g., changing access policies, strengthening outreach and dissemination, increasing number of experiments etc.)
	Research topics addressed by SLICES-RI are not of high interest for the research community (L: Low, S: Medium)	WP3	Constantly up-to-date scientific literature (T3.1), and frequent user surveys to ensure compliance between SLICES-RI services and users' expectations and immediate detection of the risk to allow a reviewing priority and focusing efforts towards making available and supporting more experiments available that are of the community's interest.
5	SLICES-RI Technical Architecture is not addressing experimentation with key technologies (L: Low, S: Low)		Constant monitoring of the state-of-the-art technologies and user requirements (WP3) that will allow the integration of trending/transformative technologies in the architecture accordingly. The modular and easily extensible architecture that SLICES will adopt, will allow the mitigation of such a risk without impacting the overall work of SLICES.
6	Services and users need not well aligned (L: Low, S: High)	WP5	Continuous interactions with users in T5.1 to constantly align needs and services definition
7	Access policies not compatible with services definition (L: Low, S: High)	WP5	Access policies and service catalog designed in the same task to guarantee strict coordination
8	Training not useful for users (L: Low, S: High)	WP5	Different types of users involved since the early stages of the preparation phase via training pilots
9	Not sufficient information obtained from EOSC for developing consistent Interoperability Framework (L: Low, S: High)	WP7	Establish active cooperation with EOSC, participate in EOSC related community forums and working groups

6.6. Deliverable review process

In order to maintain the quality of deliverables, we plan to review every deliverable of the project. Each deliverable will be formally reviewed by 2 partners. The following table gives the deadlines and the reviewers for each deliverable.

There are two types of deliverables, as defined in the project reference [1]:

- R: Report
- DMP: Data Management Plan



Deliverable (number)	Deliverable name	WP number	Responsible	Reviewer 1	Reviewer 2	Туре	Dissemination level	Delivery date
D1.1	MoU: SLICES-RI Interim Governance	1	INRIA	UCLAN	CNIT	R	SEN	M12
D1.2	Documents for the implementation of the legal structure	1	INRIA	IOTLAB	SZTAKI	R	SEN	M36
D2.1	Financial framework defined and secured through the SLICES Business plan	2	SU	МІ	IMT	R	SEN	M36
D3.1	SLICES-RI final technical design	3	UTH	MI	CINI	R	PU	M40
D3.2	SLICES-RI long term vision	3	IMEC	SIMULA	KTH	R	PU	M40
D4.1	SLICES-RI Impact strategy and actions at SLICES-PP mi-term	4	IoTLAB	UTH	PSNC	R	PU	M20
D4.2	SLICES-RI Impact strategy and actions at SLICES-PP final	4	IoTLAB	SU	PSNC	R	PU	M40
D5.1	Intermediate report on user needs, SLICES services catalogue, access policies and training strategy		INRIA	UCLAN	UvA	R	PU	M20
D5.2	Final report on user needs, SLICES service catalog, access policies and training strategy	5	CNR	EBOS	UniGe	R	PU	M40
D6.1	Plans for logistics and human resources, including policies	6	UvA	CNRS	UC3M	R	Classified C- UE/EU-C	M24
D6.2	Master plan for implementation and operation	6	SU	EHU	UOULU	R	Classified C- UE/EU-C	M40
D7.1	Data Management Plan	7	UCLAN	UTH	Inria	DMP	PU	M6
D7.2	SLICES Interoperability Framework and Integration with EOSC	7	UvA	IMEC	IOTLAB	R	PU	M24
D7.3	Data Management Plan (Final)	7	UCLAN	Uni.Lu	Eurecom	DMP	PU	M36
D8.1	Communication, Dissemination and Exploitation Plan	8	UTH	SU	UvA	R	PU	M6
D8.2	Communication, Dissemination and Exploitation Report	8	МІ	Inria	CNR	R	PU	M40
D9.1	Project Quality plan and detailed work plan	9	INRIA	CNR	TUM	R	PU	M3

Rules for document deliverables (reports) are:

- The deliverable shall use the deliverable template provided for the project which is available in the Project Repository (to be updated with a link).
- A deliverable can include several documents. The main document, which will be delivered to the CE, shall contain links to additional documents.
- Name(s) of document(s) shall start by the deliverable identifier, e.g. "SLICES-PP_D9.1_".
- A maximum length of 50 pages plus annexes is recommended.
- Every deliverable shall be in the Project Repository.
- Inria will take care that for each deliverable, all involved partners have been consulted and that the content of the deliverable has reached a consensus before submitting the deliverable to EC.
- Every deliverable undergoes several internal reviews before it is submitted.
- The following diagram summarizes the delivery process for project deliverables:



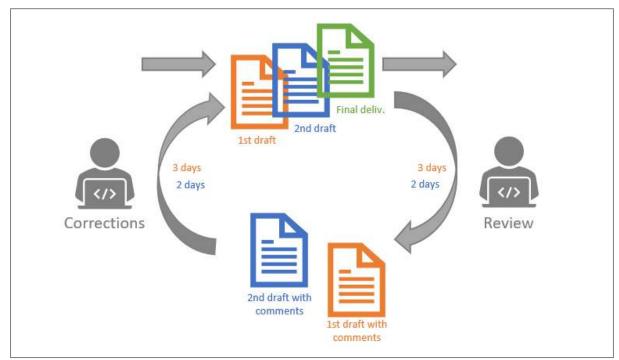


Figure 6.6.1: Scheme of deliverable review process

The review process will run for two weeks.

Here are some recommendations applicable to every project deliverable:

- Early and intermediate versions shall be made available before the final review process for large (i.e. high page count) deliverables.
- The content of the report shall be correctly organized into sections and presented in a logical order describing the work carried out, the main results and how they contribute to the achievement of the expected outcomes of the linked project tasks.
- The Executive Summary should be self-contained and it should include the main conclusions of the document.

The table below lists review deadlines for each deliverable that follow this review process. A graphical view of deliverable deadlines is shown in a separate chart on Annex II.



Deliverable	Responsible	Reviewer 1	Reviewer 2	1st version	lst feedback	2nd version	2nd feedback	Deadline
D1.1	INRIA	UCLAN	CNIT	09/06/2023	14/06/2023	26/06/2023	28/06/2023	30/06/2023*
D1.2	INRIA	IOTLAB	SZTAKI	16/06/2023	19/06/2023	24/06/2023	26/06/2023	30/06/2025*
D2.1	SU	MI	IMT	15/08/2025	20/08/2025	25/08/2025	27/08/2025	29/08/2025°
D3.1	UTH	MI	CINI	05/12/2025	10/12/2025	15/12/2025	17/12/2025	19/12/2025*
D3.2	IMEC	SIMULA	KTH	05/12/2025	10/12/2025	15/12/2025	17/12/2025	19/12/2025*
D4.1	IoTLAB	UTH	PSNC	16/04/2024	19/04/2024	24/04/2024	26/04/2024	30/04/2024
D4.2	IoTLAB	SU	PSNC	05/12/2025	10/12/2025	15/12/2025	17/12/2025	19/12/2025*
D5.1	INRIA	UCLAN	UvA	16/04/2024	19/04/2024	24/04/2024	26/04/2024	30/04/2024
D5.2	CNR	EBOS	UniGe	05/12/2025	10/12/2025	15/12/2025	17/12/2025	19/12/2025*
D6.1	UvA	CNRS	UC3M	16/08/2024	21/08/2024	26/08/2024	28/08/2024	30/08/2024°
D6.2	SU	EHU	UOULU	05/12/2025	10/12/2025	15/12/2025	17/12/2025	19/12/2025*
D7.1	UCLAN	UTH	Inria	14/02/2023	17/02/2023	22/02/2023	24/02/2023	28/02/2023
D7.2	UvA	IMEC	IOTLAB	16/08/2024	21/08/2024	26/08/2024	28/08/2024	30/08/2024°
D7.3	UCLAN	Uni.Lu	Eurecom	15/08/2025	20/08/2025	25/08/2025	27/08/2025	29/08/2025°
D8.1	UTH	SU	UvA	14/02/2023	17/02/2023	22/02/2023	24/02/2023	28/02/2023
D8.2	МІ	Inria	CNR	05/12/2025	10/12/2025	15/12/2025	17/12/2025	19/12/2025*
D9.1	INRIA	CNR	TUM	16/11/2022	21/11/2022	24/11/2022	28/11/2022	30/11/2022

*Deadline moved up due to summer break or the end of the year break *Warning for the current dead line

The following timeline chart (see Annex II) outlines every deliverable item and its corresponding deadline date for each partner. The bottom portion of the chart outlines meeting dates for General Assembly, Executive Board, All-hands and Review. This schedule is a document that will be updated and available in the handbook (see Annex IV) throughout the project.

6.7. Papers and Publications

As a reminder, any communication activity related to or any major results funded by the grant must display the EU emblem and mention the EU contribution. One of the following statement must be declared in all the acknowledgments of papers and publications linked to the SLICES-PP project:

- "This project has received funding from the European Union's Horizon Europe research and innovation program under grant agreement No 101079774."
- "This works is [partly] funded by the EC under the H2020 SLICE-PP project (grant agreement no 101079774)."



For major results of the SLICES-PP Project, the following statement must be declared: "This [infrastructure][equipment][insert type of result] is part of a project that has received funding from the European Union's Horizon Europe research and innovation program under grant agreement No 101079774."

6.8. Metrics

The DoA specifies seven specific objectives and the process by which they will be evaluated:

Specific Objective	The evaluation of this objectives will be based on:
1 - Establish the legal entity of SLICES-RI, and the associated legal and governance frameworks for the future implementation of SLICES-RI	Successful establishment of the "signature-ready" legal entity documents; formalised definition of the governance bodies and procedures
2 - Define a comprehensive and sustainable financial framework of SLICES-RI that covers all sources of costs and funding, including the design of a sustainable, long-term business model, that will make it possible to ensure the financing and to launch the investments at the end of the project.	Complete business plan defined; SLICES-RI included in the MS national roadmaps; funding for the implementation phase secured at the national levels.
3 - Define the long-term scientific roadmap and the technical design of SLICES-RI to ensure that this RI will be able to address the current and future scientific challenges in the domain of Digital Sciences	Final technical architecture specified; long-term vision and research priorities identified.
4 - Define a comprehensive operational plan and the procedures for implementation and operation	Final plan for implementation defined; Access policies tailored to user classes defined; data management plan for operations defined; risk management plan defined; Implementation plan for the Central Hub and the national nodes defined; Data Management Plan defined and updated to reflect SLICES-RI development.
5 - Define a user engagement strategy and connect the user stakeholders with the RI	At least 2 workshop/events per identified user community organised; requirements for the user access, management and support specified for the technical design.
6 - Define measures to maximise the impact of SLICES-RI	Impact maximisation strategy for the RI operation defined; Relevant social and industrial stakeholders identified.
7 - Contribute to the ERA, liaising with relevant RIs and communicate effectively	Detailed implementation plan for EOSC interoperability defined; contribution to define a joint strategy across ESFRI RIs, with the main focus on DIGIT; at least 1 joint initiative organised with key peer initiatives at the international level.

The Executive Board will regularly evaluate those objectives during scheduled Executive Board meetings.

6.9. Collaborative Tools

In order to monitor the project on a daily basis, to enable real-time access and editing of project documents, and to facilitate communication between the partners, several collaborative tools have been implemented:



- Shared folder and document collaborative platform: MyBox⁸
- Instant messaging platform: Mattermost⁹
- Project summary: [5]
- Project mailing list:
 - slices-pp-csa@inria.fr for all participants of SLICES-PP
 - slices-pp-exbo@inria.fr for all members of the Executive board
 - slices-pp-ga@inria.fr for all members of the General assembly
 - slices-pp-financial@inria.fr for all members of the finance team
 - slices-pp-legal@inria.fr for all members of the legal team

The list of project members included in each mailing list is updated in [5] and [6] on MyBox.



Figure 6.9.1: Hierarchy of the MyBox shared folder

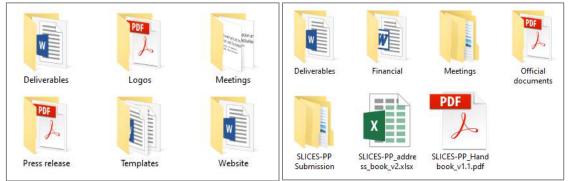


Figure 6.9.2: (Right) WP8 Folder (Left) WP9 Folder

8 https://mybox.inria.fr/accounts/login/

⁹ https://mattermost.inria.fr/login



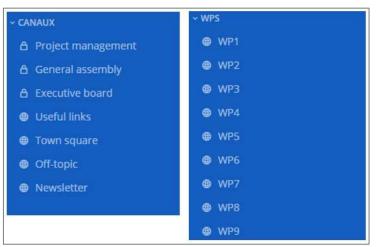


Figure 6.9.3: List of Mattermost communication channels

6.10. **Financial Contacts**

Partner number	Partner shortname	Name	Email
1	INRIA	Charlotte Hespel	charlotte.hespel@inria.fr
2	SU	Emilie Mespoulhes	emilie.mespoulhes@lip6.fr
3	UvA	Harro Unmehopa	H.Unmehopa@uva.nl
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6	PSNC	Anna Bednarska	abednarska@man.poznan.pl
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6.11. Legal contacts

Partner number	Partner shortname	Name	Email
1	INRIA	Sophie Perin	sophie.perin@inria.fr
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5	CNR	Marco Conti	marco.conti@cnr.it
6	PSNC	Cezary Mazurek	mazurek@man.poznan.pl
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23	MI	Admin	rh@mandint.org
24	IoTLab	Admin	contact@iotlab.com
25	UniGe	Dimitri Konstantas	dimitri.konstantas@unige.ch



6.12. Reporting Periods

There are three reporting periods of 12 or 16 months each.

Reporting Period 1	Reporting Period 2	Reporting Period 3
M1-M12	M13-M24	M25-M40
01/09/2022 - 31/08/2023	01/09/2023 - 31/08/2024	01/09/2024 - 31/12/2025

The coordinator has to submit to the European Commission a project periodic report 60 days after the end of each period. Each of the partners must contribute to this periodic report, which consists of:

- A project summary for publication
- A list of researchers involved in the project
- The deliverables planned for the period
- The achievement of milestones planned for the period
- A state of play of every risk identified in Annex 1 of [1] and if necessary give new mitigation measures
- A list of publications of the whole project
- The dissemination activities
- The communication activities
- The beneficiaries feedback
- The impact indicators, citizen engagement, exploitation and identifier bottleneck
- A periodic technical report
- The financial statements of each partner
- The eventual patents, results, standards, data sets, financial support to 3rd parties

The financial statement details the eligible costs for each budget category: personnel costs, subcontracting costs and other direct costs. All eligible costs are declared in the EC Participant Portal even if they exceed the amounts indicated in the estimated budget.

In order to present a financial status and an overview of the use of resources (PM) during the planned reviews (Month 14, Month 26 and Month 42), each partner and third party must a priori provide some financial information to the coordinator. Financial data (at least draft figures) should be provided to the coordinator at the latest three weeks before the review meeting with the EC project officer and reviewers.



6.13. Intermediate Reports (IR)

These intermediate reports are internal documents to the consortium and not sent to the EC.

As there are only three reporting periods, intermediate reports will be set up in the middle of every reporting period. The periods of these reports are:

- IR1: 01/09/22 28/02/23
- IR2: 01/09/23 28/02/23
- IR3: 01/09/24 30/04/25

These IRs consists of:

- Costs (personnel, other direct costs, subcontracting)
- Efforts (actual vs planned)
- Technical report (per WP, per partner)

A financial status assessment will be presented during the meetings of the General Assembly based on the intermediate reports and any financial issues. If necessary and upon previous request of any partner, financial issues could also be added to the agenda of some Executive Board meetings.

6.14. WP Tasks

Each work package is divided into 3 to 4 different tasks. All these tasks and the description of the work expected in them are listed in the document [1]. In order to better monitor the project, a summary table of the partners involved in each task is available in Annex III and in [5]. We have also identified a responsible person for each of these tasks.

		Task leader
Task Number & Description	Partner	Name
WP1 - Governance and legal framework	INRIA	Christian PEREZ
T1.1: Governance and legal structure definition and implementation	INRIA	Christian PEREZ
T1.2: Definition of the decision process for the central hub and possible new nodes	INRIA	Nathalie MITTON
T1.3: Interactions with the MS	PSNC	Bartosz BELTER
WP2 - Financial framework	SU	Serge FDIDA
T2.1: Definition of the Business plan and Cost book - including all type of financial support	SU	Serge FDIDA
T2.2: Funders Forum creation and animation	SU	Serge FDIDA
T2.3: National commitments secured	UC3M	Carmen GUERRERO
T2.4: Definition of a strong in-kind policy	UC3M	Carmen GUERRERO
WP3 - Scientific and technical strategy and specifications	UTH	Thanasis KORAKIS
T3.1: Long term vision	IMEC	Brecht Vermuelen
T3.2: Contribution to the European and international RI landscapes	INRIA	Nathalie MITTON
T3.3: Prioritisation of research topics	CNR	Andrea PASSARELLA
T3.4: Definition of the final technical design	UTH	Thanasis KORAKIS
WP4 - Impact and relevance for science and society	IOTLAB	Anna BREKINE
T4.1: Impact strategy, KPIs, monitoring, and communication process definition	IOTLAB	Anna BREKINE
T4.2: Scientific and societal impact optimisation	CNR	Andrea PASSARELLA
T4.3: Environment, climate, and sustainable development impact assessment and optimisation	IOTLAB	Anna BREKINE
WP5 - User needs, services, access and training strategy	CNR	Andrea Passarella
T5.1: User needs monitoring and refinement	CNR	Raffaele BRUNO
T5.2: Services and access strategies	INRIA	Lucas NUSSABAUM
T5.3: Training activities for users	EURECOM	Raymond KNOPP

		Task leader
Task Number & Description	Partner	Name
WP6 - Operational framework	PSNC	Bartosz BELTER
T6.1: Definition of the implementation plan and continuous upgrade	PSNC	Bartosz BELTER
T6.2: Strategic plan for the operation phases (pre-operation, early operation, and full operation)	SU	Serge FDIDA
T6.3: Capacity building and HR policy	UVA	Yuri DEMCHENKO
WP7 - Data Management and ethics requirements	UVA	Yuri DEMCHENKO
T7.1 Compliance with European regulatory requirements on data governance	МІ	Sebastien ZIEGLER
T7.2 Data Management Policy and FAIR principles adoption	UCLAN	Panayiotis ANDREOU
T7.3 Open Science principles implementation and EOSC integration	UVA	Yuri DEMCHENKO
T7.4 Ethical research conduct and privacy requirements	UCLAN	Panayiotis ANDREOU
WP8 - Communication, dissemination and exploitation	MI	Sebastien ZIEGLER
T8.1: Stakeholder engagement, including to promote joining the Funders Forum	SU	Serge FDIDA
T8.2: Exploitation plan and integration with the European research infrastructures ecosystem	SZTAKI	Jozsef Kovacs
T8.3: Communication and Dissemination activities	UTH	Stavroula MAGLAVERA
T8.4: International cooperation and standardisation	MI	Sebastien ZIEGLER
WP9 - Project Management	INRIA	Nathalie MITTON
T9.1: Administrative project management	INRIA	Solenne FORTUN
T9.2: Technical coordination and organisation of meetings	INRIA	Nathalie MITTON
T9.3: Contractual and legal management	INRIA	Nathalie MITTON



Annex I - Gantt



		2022 2023		2024 MS4	نر	2025	MS8
	Calendar	SONDJFMAI		NDJFMÂM			
		1 2 3 4 5 6 7 8		15 16 17 18 19 20 21	22 23 24 25 26 27 28 2	30 31 32 33 34 35 36 3	7 38 39 40
WP1 - Governance	T1.1: Governance and legal structure def. and impl.		MS3 t				MS6 Å
nd legal framework	T1.2: Def. of the decision process for the central hub and po	MS2	$\overline{\lambda}$			D1.2/	Ž
-	T1.3: Interactions with the MS	+	T U1.1			• • • • • •	+
	T2.1: Def. of the Business plan and Cost book - including al					· · · · · · · · · · · · · · · · · · ·	
	T2.2: Funders Forum creation and animation					D21	
framework	T2.3: National commitments secured						1 1 1
	T2.4: Definition of a strong in-kind policy					•	
	T3.1: Long term vision						1
NP3 - Scientific and technical strategy	T3.2: Contrib. to the European and internat. RI landscapes						D3.2
and specifications	T3.3: Prioritisation of research topics						MS7
	T3.4: Definition of the final technical design						D3.1 🛆
WP4 - Impact and	T4.1: Impact strategy, KPIs, monitoring, and communic. proc			†			1
	T4.2: Scientific and societal impact optimisation			D4.1			D4.2
science and society	T4.3: Environment, climate, and sustainable development in						•
WP5 - User needs,	T5.1: User needs monitoring and refinement			1			1
	T5.2: Services and access strategies			D5.1 🛆			D5.2
training strategy	T5.3: Training activities for users						+
	T6.1: Def. of the implem. plan and continuous upgrade			D6.1 🕇			t
WP6 - Operational framework	T6.2: Strategic plan for the operation phases (pre-operation			7			D6.2
numework	T6.3: Capacity building and HR policy						ļ
	T7.1Compliance with European regulatory requirements on						
WP7 - Data	T7.2 Data Management Policy and FAIR principles adoption	D7.1			07.24		5
Management and ethics requirements	T7.3 Open Science principles implementation and EOSC int	1				D7.3	
, and requirements	T7.4 Ethical research conduct and privacy requirements					Ţ	
WP8 -	T8.1: Stakeholder engagement, including to promote joining	t					†
Communication,	T8.2: Exploit. plan and integrat. with the European research	D8.1					D0 2
	T8.3: Communication and Dissemination activities						: D8.2
exploitation	T8.4: International cooperation and standardisation						
	T9.1: Administrative project management	† †					
WP9 - Project	T9.2: Tech. coordin. and organisation of meetings	MS1 D9.1					
Management	T9.3: Contractual and legal management	T = T					



Annex II - Planning₁₀

10 Version of 15 November 2022



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	Project month	1	2	3	4	5	5 6	5 7	7	89) 10	0 1	1 12	2 13	14	15	16	5 17	7 18	8 1	9 2	02	21	22	23	24	25	26	27	28	29	30	31 3	32	33	34	35	36	37	38	39	40	41	1 42
	1 - INRIA			D9.:	1	İ							D1.	1				İ			D	5.1								i							[D1.2	2					
	2 - SU					ļ																															I	D2.1	ļ			D6.2	2	
	3 - UvA																								[D6.1 D7.2)			ļ														
oles	4 - UTH					Ì	D8	.1										i																								D3.1	1	
Deliverables	5 - CNR																																								1	D5.2	2	
Deliv	8 - IMEC					Ì												ļ												ļ												D3.2	2	
	9 - UCLAN					i	D7	.1										i																			[D7.	3					
	23 - MI																																									D8.	2	
	24 - IoTLAB					Ì												ļ			D4	1.1								ļ												D4.2 MS	2	
	Milestones	MS1		MS2	2								MS	3							M	S4																MS	5			MS:	7	
s	General Assembly					1																																				MS	8	
Meetings	Executive Board					ļ												ļ																										
Mee	All-hands meeting					İ												Ì												İ			[
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done in progress to do



Annex III - WP tasks



Task Number & Description	Start month	End month	1 – INRIA	2 - SU	3 - UvA	4 – UTH	5 – CNR	6 – PSNC	7 - UC3M	8 – IMEC	9 – UCLAN	10-EURECOM	11 – SZTAKI	12 – CINI	13 – CNIT	14 – Uni.Lu	15 - TUM	16 – EHU	17-KTH	18 – UOULU	19 – EBOS	20-SIMULA	21 - CNRS	22 – IMT	$23 - \mathrm{MI}$	$24 - I_0 TLAB$	25 – UniGe	
WP1 - Governance and legal framework	1	40	13	4	1	2	6	7	1	1,5	1	0	0	1,2	0	0,5	0,75	1	1,05	0	1	0	1,5	1	2	0	1	47,5
T1.1: Governance and legal structure definition and implementation	1	40	✓	\checkmark		\checkmark	\checkmark	\checkmark		\checkmark	\checkmark					\checkmark	\checkmark	\checkmark	\checkmark				\checkmark	\checkmark	\checkmark		\checkmark	
T1.2: Definition of the decision process for the central hub and possible new nodes	1	36	1	~			~	~		~	<												<	√			✓	
T1.3: Interactions with the MS	1	40	~	<	~	\checkmark	\checkmark	1	\checkmark					\checkmark		\checkmark	\checkmark	<	\checkmark		~		<		<			
WP2 - Financial framework	1	40	3	12	1	8	6	4	8	1	1	0	0	0	0	0,25	0,25	0,5	0,5	0	0	0,5	0,5	0	0	0	0	46,5
T2.1: Definition of the Business plan and Cost book - including all type of financial support	1	36	1	1		1	~	~		1						~			~				√					
T2.2: Funders Forum creation and animation	1	40	\checkmark	✓		\checkmark	\checkmark																					
T2.3: National commitments secured	1	40			\checkmark	\checkmark	\checkmark		✓	\checkmark	\checkmark						\checkmark					\checkmark						
T2.4: Definition of a strong in-kind policy	1	36				\checkmark		\checkmark	1									\checkmark										
WP3 - Scientific and technical strategy and specifications	1	40	5,5	6	6	10	6	5	4	3,5	2	2	4	2	5	1	1,75	3,5	1	3	2	0,5	1,2	1,5	0	0	2	78,45
T3.1: Long term vision	1	40		\checkmark	\checkmark	\checkmark	\checkmark		\checkmark	✓	\checkmark	\checkmark		\checkmark	\checkmark	\checkmark	\checkmark	\checkmark		\checkmark	\checkmark	\checkmark	\checkmark	\checkmark			\checkmark	
T3.2: Contribution to the European and international RI landscapes	1	40	√	\checkmark	\checkmark	\checkmark	\checkmark		\checkmark		\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark						\checkmark				\checkmark	
T3.3: Prioritisation of research topics	1	40	\checkmark	\checkmark	\checkmark	\checkmark	1	\checkmark	\checkmark		\checkmark	\checkmark			\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark			\checkmark	\checkmark			\checkmark	
T3.4: Definition of the final technical design	6	40	\checkmark	\checkmark	\checkmark	1	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark		\checkmark	\checkmark	~	\checkmark	\checkmark	\checkmark	\checkmark			\checkmark			\checkmark	
WP4 - Impact and relevance for science and society	1	40	1	2	0	4	3	0	0	0	0	0	0	0	0	0	0,5	0	0	0	0	0	0,5	0,25	2	21	0	34,25
T4.1: Impact strategy, KPIs, monitoring, and communication process definition	1	40		1		1																			1	1		
T4.2: Scientific and societal impact optimisation	1	40		\checkmark		\checkmark	\checkmark										\checkmark						\checkmark			\checkmark		
T4.3: Environment, climate, and sustainable development impact assessment and optimisation	1	40	~																					~	√	1		

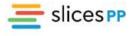


Task Number & Description	Start month	End month	1 – INRIA	2 – SU	3 - UvA	4 - UTH	5 – CNR	6 – PSNC	7 - UC3M	8 – IMEC	9 – UCLAN	10 - EURECON	11 – SZTAKI	12 – CINI	13 – CNIT	14 – Uni.Lu	IS-TUM	16 – EHU	17 – KTH	18 – UOULU	19 – EBOS	20 - SIMULA	21 - CNRS	22 – IMT	23 - MI	24-IoTLAB	25 – UniGe	
WP5 - User needs, services, access and training strategy	1	40	6	5	3	4,5	11	6	0	2	1	3	0	2	2	0,75	1	2	0	1	0	1	0	0,5	0	0	0	51,75
T5.1: User needs monitoring and refinement	1	36	\checkmark			\checkmark	✓	\checkmark		\checkmark	\checkmark	\checkmark		\checkmark	\checkmark	\checkmark	\checkmark											
T5.2: Services and access strategies	6	40	✓	\checkmark		\checkmark	\checkmark	\checkmark		\checkmark		\checkmark		\checkmark	\checkmark	\checkmark	\checkmark	\checkmark		\checkmark		\checkmark		<				
T5.3: Training activities for users	6	40		\checkmark	\checkmark	\checkmark	\checkmark	\checkmark		\checkmark		✓				\checkmark												
WP6 - Operational framework	1	40	2,5	9	7	1	6	13	0	0,5	0	0,5	0	0	1,3	0	0	0	0	1	1	1	0	0	2	1	0	46,8
T6.1: Definition of the implementation plan and continuous upgrade	1	36	~	~	~		~	~							~						~	✓						
T6.2: Strategic plan for the operation phases (pre-operation, early operation, and full operation)	1	40	1	1	~		1	~				\checkmark								1								
T6.3: Capacity building and HR policy	1	24	\checkmark	\checkmark	1	\checkmark	\checkmark	\checkmark		\checkmark		\checkmark													\checkmark	\checkmark		
WP7 - Data Management and ethics requirements	1	40	0	0	13	1,5	0	0	0	0	13	0	2	0	0	0,75	0	0	0	0	2	0	0	0	9	0	0	41,25
T7.1 Compliance with European regulatory requirements on data governance	1	36			~						√					✓									~			
T7.2 Data Management Policy and FAIR principles adoption	1	36			\checkmark						√					\checkmark					\checkmark				\checkmark			
T7.3 Open Science principles implementation and EOSC integration	1	40			1	\checkmark					\checkmark		\checkmark			\checkmark												
T7.4 Ethical research conduct and privacy requirements	1	36			\checkmark						√										\checkmark				\checkmark			
WP8 - Communication, dissemination and exploitation	1	40	1	9	4	10	3	3	1	0,5	1	1,2	6	1	1	0	0	0	0	0	1	0	0	0	15	7	0	64,7
T8.1: Stakeholder engagement, including to promote joining the Funders Forum	1	40		~	1	~	~	~	~	~		~													~			
T8.2: Exploitation plan and integration with the European research infrastructures ecosystem	1	40	~	~	~	~	~	~				~	~												~	√		
T8.3: Communication and Dissemination activities	1	40		\checkmark	\checkmark	✓					\checkmark	\checkmark		\checkmark	\checkmark						\checkmark				\checkmark	\checkmark		
T8.4: International cooperation and standardisation	1	40		\checkmark	\checkmark	\checkmark	\checkmark	\checkmark			\checkmark	\checkmark													\checkmark	\checkmark		
WP9 - Project Management	1	40	20	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	20
T9.1: Administrative project management	1	40	\checkmark																									
T9.2: Technical coordination and organisation of meetings	1	40	\checkmark																									
T9.3: Contractual and legal management	1	40	✓																									
			52	47	35	41	41	38	14	9	19	6,7	12	6	9	3,3	4,3	7	2,6	5	7	3	4	3,3	30	29	3	



Annex IV - Handbook

11 Version of 15 November 2022





Team Handbook – V1.1

SLICES-PP: "Scientific Large-scale Infrastructure for Computing/ Communication Experimental Studies – Preparatory Phase"

November 3 2022

--- INTERNAL USE ----

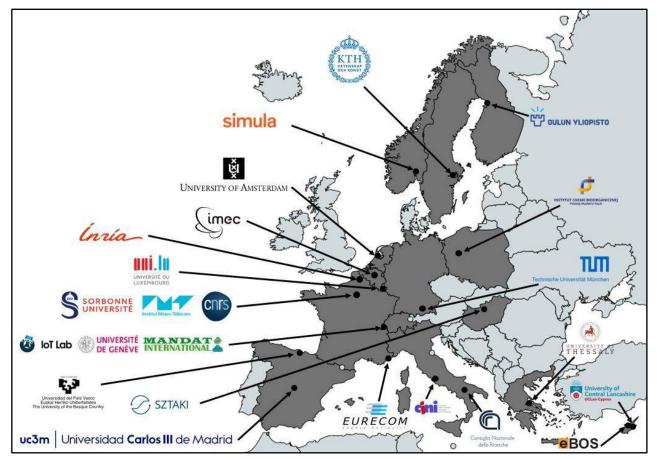
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1. SLICES-PP Team

1.1 Distribution of partners



1.2 List of partners

Participant No.	Participant organisation name	Country
1 (Coordinator)	Institut National de Recherche en Informatique et Automatique (INRIA)	France
2	Sorbonne Université (SU)	France
3	Universiteit van Amsterdam (UvA)	Netherlands
4	University of Thessaly (UTH)	Greece
5	Consiglio Nazionale delle Ricerche (CNR)	Italy
6	Instytut Chemii Bioorganiczenej Polskiej Nauk (PSNC)	Poland
7	Universidad Carlos III de Madrid (UC3M)	Spain
8	Interuniversitair Micro-Electronica Centrum (IMEC)	Belgium
9	UCLan Cyprus (UCLAN)	Cyprus
10	EURECOM	France
11	Számitástechnikai és Automatizálási Kutatóintézet (SZTAKI)	Hungary
12	Consorzio Interuniversitario Nazionale per l'Informatica (CINI)	Italy
13	Consorzio Nazionale Interuniversitario per le Telecomunicazioni (CNIT)	Italy
14	Universite du Luxembourg (Uni.Lu)	Luxembourg
15	Technical Universitaet Muenchen (TUM)	Germany
16	Euskal Herriko Unibertsitatea (EHU)	Spain
17	Kungliga Tekniska Hoegskolan (KTH)	Sweden
18	Oulun Yliopisto (UOULU)	Finland
19	EBOS Technologies Ltd (EBOS)	Cyprus
20	Simula Research Laboratory AS (SIMULA)	Norway
21	Centre National de la Recherche Scientifique (CNRS)	France
22	Institut Mines-Télécom (IMT)	France
23	Mandat International (MI)	Switzerland
24	IoT Lab (IoTLAB)	Switzerland
25	Université de Geneve (UniGe)	Switzerland

1.3 Management structure

General Assembly (1 per year): The ultimate decision-making body of the consortium.

Executive Board (1 per 3 weeks): The supervisory body for the execution of the Project, which shall report to and be accountable to the General Assembly.

Coordinator: The legal entity acting as the intermediary between the Parties and the Granting Authority. The Coordinator shall, in addition to its responsibilities as a Party, perform the tasks assigned to it as described in the Grant Agreement and this Consortium Agreement.

Coordination and Management Office (CMO): It is the executive Consortium Body in charge of the interim operational management of SLICES research infrastructure until the legal structure is created. It includes supervising the secretariat, identifying and assessing risks, and providing contingency plans. Its composition (executive director, thematic directors, ...) is validated by the General Assembly upon proposal of the Beneficiaries. It is supervised by the Executive Board.

International Scientific Advisory Board (ISAB): It is composed of external experts and will be appointed and steered by the General Assembly. The ISAB shall assist and facilitate the decisions made by the General Assembly.

User Committee (UC): It may be created by the Executive Board. It shall include a diverse set of experimenters from academia and industry and aim at consolidating user demands and requirements and presenting them to the CMO.

1.4 E-Mail List

Partner number	Partner shortname	Country	Name	Email	Main Contact	Executive Board (slices- pp- exbo@inria.f r)	(slices-pp-	Legal contact (slices-pp- legal@inri a.fr)	General mailing list (slices-pp- csa@inria.fr)	Commun ication	Standard ization	General assembly (slices-pp- ga@inria. fr)
			Nathalie Mitton	nathalie.mitton@inria.fr	Х	Х	Х	Х	Х			х
			Bruno Le Dantec	bruno.le_dantec@inria.fr					Х			
			Magdalena Salik	magdalena.salik@inria.fr					Х			
			Christian Perez	christian.perez@inria.fr		Х		Х	Х			
			Lucas Nussbaum	lucas.nussbaum@inria.fr					Х			
1	INRIA	France	Walid Dabbous	walid.dabbous@inria.fr					Х			
			Solenne Fortun	solenne.fortun@irisa.fr		Х	Х	Х	Х			Х
			Charlotte Hespel	charlotte.hespel@inria.fr			Х					
			Pauline Le Barbenchon	pauline.le-barbenchon@inria.f								
			isabelle Chrisment	isabelle.chrisment@loria.fr					Х			Х
			Sophie Perin	sophie.perin@inria.fr				Х				
			Serge Fdida	serge.fdida@sorbonne-universite.fr	Х	Х	Х	Х	Х			Х
			Emilie Mespoulhes	emilie.mespoulhes@lip6.fr			Х	Х	Х			
2	SU	France	Frédéric Vaissade	Frederic.Vaissade@lip6.fr			Х	Х	Х			
			Albert Su	yiu-quan.su@lip6.fr					Х			
			Hassan Rahich	hassane.rahich@lip6.fr					х			
3	UvA	Netherlands	Yuri Demchenko	y.demchenko@uva.nl	Х	х			Х			Х
5	UVA	Nethenanus	Harro Unmehopa	H.Unmehopa@uva.nl			Х	Х				
			Stavroula Maglavera	smaglavera@gmail.com	Х	Х	Х	Х	Х			
	UTH	Greece	Nikos Makris	nimakris@gmail.com	Х				Х			
4	UIH	Greece	Kostas Choumas	kohoumas@gmail.com					Х			
			Thanasis Korakis	nasoskor@gmail.com	Х	Х			Х			x
			Andrea Passarella	andrea.passarella@iit.cnr.it	Х	Х			Х			Х
5	CNR	Italy	Raffaele Bruno	raffaele.bruno@iit.cnr.it					Х			
5	CINK	Italy	Marco Conti	marco.conti@cnr.it			Х	Х				
			Maria Bucci	maria.bucci@iit.cnr.it					Х			
			Bartosz Belter	bartosz.belter@man.poznan.pl	Х	Х			Х			Х
6	PSNC	Poland	Maksymilian Furmann	mfurmann@man.poznan.pl					Х			
o	PSINC	Poland	Cezary Mazurek	mazurek@man.poznan.pl				Х				
			Anna Bednarska	abednarska@man.poznan.pl			Х	Х	Х			

Partner number	Partner shortname	Country	Name	Email	Main Contact	Executive Board (slices- pp- exbo@inria.f r)	Financial contact (slices-pp- financial@ inria.fr)	Legal contact (slices-pp- legal@inri a.fr)	General mailing list (slices-pp- csa@inria.fr)	Commun ication	Standard ization	General assembly (slices-pp- ga@inria. fr)
			Carmen Guerrero	carmen.guerrero@uc3m.es	Х		Х	Х	Х			Х
			Paula Fontao Schiavone	pfontao@pa.uc3m.es			Х	Х	х			
7	UC3M	Spain	Paula Fontao Schiavone	horizon2020@uc3m.es			Х	Х	х			
			Maria Molina Matas	h2020-netcom@uc3m.es			х	х	х			
			Chelo Moran Sangredo	cmoran@pa.uc3m.es			Х	Х	Х			
			Brecht Vermeulen	brecht.vermeulen@imec.be	Х				Х			
8	IMEC	Belgium	Peter Van Daele	peter.vandaele@ugent.be	х		Х		Х			Х
			Christine Van Houtven	christine.vanhoutven@imec.be			Х	Х				
			Panayiotis Andreou	PGAndreou@uclan.ac.uk	Х				Х	Х		Х
			Irene Polycarpou	IPolycarpou@uclan.ac.uk				Х				
9	UCLAN	Cyprus	Pavlina Michael	pmichail@uclan.ac.uk			Х					
	000	Cyprus	Artem Osmolovskiy	aosmolovskiy1@uclan.ac.uk					Х	Х		
			Josephine Antoniou	jantoniou@uclan.ac.uk					Х			
			Nearchos Paspallis	npaspallis@uclan.ac.uk					Х			
			Raymon Knopp	Raymond.Knopp@eurecom.fr	Х				Х			Х
10	EURECOM	France	Adlen Ksentini	adlen.ksentini@eurecom.fr					Х			
10	LONCCOM	Traffice	Claire Cristofaro	claire.cristofaro@eurecom.fr			Х					
			Amandine Grollier	juridique@eurecom.fr				Х				
			Kacsuk Peter	Kacsuk.Peter@sztaki.mta.hu	Х		Х	Х	Х			
11	SZTAKI	Hungary	Rigó Ernő	<u>rigo.erno@sztaki.hu</u>					Х			
	5217 dd	i langar y	József Kovács	jozsef.kovacs@sztaki.hu					Х			х
			Robert Lovas	<u>rlovas@sztaki.hu</u>					Х			
			Antonio Puliafito	apuliafito65@gmail.com	Х				Х			
		Italy	Paolo Bellavista	paolo.bellavista@unibo.it					Х			Х
12	CINI		Lina Esposito	lina.esposito@consorzio-cini.it			Х		Х			
			Eniko Puhl	eniko.puhl@consorzio-cini.it				Х	Х			
			Angela Miola	angela.miola@consorzio-cini.it				Х				

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			Raffaele Bolla	raffaele.bolla@unige.it	Х				Х			х
			Gianni Pasolini	gianni.pasolini@unibo.it					Х			
			Franco Davoli	franco.davoli@unige.it					Х			
			Paola Magri	direzione@cnit.it			Х					
13	CNIT	Italy	Nicola Blefari Melazzi	direzione@cnit.it				Х				
			Riccardo Rapuzzi	riccardo.rapuzzi@tnt-lab.unige.it			Х	Х				
			Sergio Palazzo	sergio.palazzo@unict.it					Х			
			Ilaria Tinirello	ilenia.tinnirello@unipa.it					Х			
			Roberto Verdone	roberto.verdone@unibo.it					Х			
			Pascal Bouvry	pascal.bouvry@uni.lu	Х				Х			Х
			Emmanuel Kieffer	emmanuel.kieffer@uni.lu					Х			
			Johnatan Sanchez	johnatan.pecero@uni.lu					Х			
14	UL	Luxembourg	François Sprumont	francois.sprumont@uni.lu	Х		Х	Х	Х			
			Stefanie OESTLUND	stefanie.oestlund@uni.lu					Х			
			Maria Huynh	maria.huynh@uni.lu			Х					
			Charline VECCO-GARDA	charline.vecco-garda@uni.lu				Х				
			Georg Carle	carle@net.in.tum.de	Х				Х			Х
				gallenmu@net.in.tum.de					Х			
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			Ulrike RONCHETTI	ronchetti@zv.tum.de				Х				
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15	TUM	Germany	Claudia ZIEM	<u>ziem@zv.tum.de</u>				Х				
			Sophia Lamers	lamers@zv.tum.de				Х				
			Franziska SCHIFFNER	<u>schiffner@zv.tum.de</u>				Х				
			Elisa Luna	luna@zv.tum.de			Х					
			Alexander Franke	Franke@zv.tum.de			Х					
			Eduardo Jacob	eduardo.jacob@ehu.eus	Х		Х	Х	Х			Х
16	EHU	Cnoin	Jasone Astorga	jasone.astorga@ehu.eus					Х			Х
10	ENU	Spain	Jorge Sasiain	jorge.sasiain@ehu.eus					Х			
			Cristina Castro	cristina.castro@ehu.eus			Х	Х				
			György Dán	gyuri@kth.se	Х				Х			х
17	NT 11	Curra da a	Monica Seifert	monsei@kth.se				x				
17	KTH	Sweden	EU support	eu-support@eecs.kth.se			Х					
			Ylva Hultman	yhultman@kth.se					x			

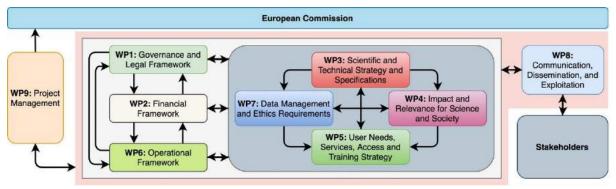
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			Ari Pouttu	ari.pouttu@oulu.fi					Х			Х
18	UOULU	Finland	Esa Posio	esa.posio@oulu.fi	Х				Х			
18	UUULU	Finianu	Emilia Kokko	emilia.kokko@oulu.fi			Х					
			Emma Pirilä	emma.pirila@oulu.fi				Х				
			Loizos Christofi	loizos.christofi@ebos.com.cy	Х				Х			
19	EBOS	Cyprus	Stelios Christofi	stelios@ebos.com.cy			Х					
19	EBUS	Cyprus	Frini Lazarou	frinil@ebos.com.cy				Х	Х			
			Philippos Philippou	philipposp@ebos.com.cy					Х	Х	Х	Х
			Are Magnus Bruaset	arem@simula.no	х				х			х
20	SIMULA	Norway	Monica Eriksen	monica@simula.no			Х					
			Kyrre Lekve	kyrre@simula.no				Х				
			Gerald Dherbomez	Gerald.DHERBOMEZ@cnrs.fr	Х				х			
			Mandack Gueye	mandack.gueye@cnrs.fr					х			
21	CNRS	France	Michel Daydé	michel.dayde@cnrs-dir.fr					х			Х
			Sandrine Auger	sandrine.auger@cnrs-dir.fr			Х					
			Guillaume Bernard	dr16.cellule.contrats@cnrs.fr				Х				
			Adrien Lebre	adrien.lebre@imt-atlantique.fr	Х				Х			х
22	IMT	France		dri-contrats@imt-atlantique.fr				Х				
			Eric Hely	eric.hely@imt-atlantique.fr			Х					
			Renata Radocz	rradocz@mandint.org					X			
23	MI	Switzerland	Cédric Crettaz	ccrettaz@mandint.org					Х			
20			Sebastien Ziegler	sziegler@mandint.org	Х	Х		Х	Х			Х
			Admin	<u>rh@mandint.org</u>			Х	Х				
24	IoTLab	Switzerland	Anna Brekine	abrekine@iotlab.com	Х	Х			Х			х
			Admin	contact@iotlab.com			Х	Х				
25	UniGe	Switzerland	Dimitri Konstantas	<u>dimitri.konstantas@unige.ch</u>			Х	Х				x
	000		Akram Mohammed	Mohammed.Akram@unige.ch	х				Х			

Mailing lists:

- slices-pp-csa@inria.fr: General mailing list
- slices-pp-financial@inria.fr: Financial mailing list
- slices-pp-exbo@inria.fr: Executive Board mailing list
- slices-pp-legal@inria.fr: Legal mailing list
- slices-pp-ga@inria.fr: General Assembly mailing list

2. Work Packages

2.1 PERT Diagram



2.2 Description of the WPs

Work package No	Work Package Title	Lead Participant No	Lead Participant Short Name	Person- Months	Start Month
1	Governance and legal framework	1	INRIA	47.50	1
2	Financial Framework	2	SU	46.50	1
3	Scientific and technical strategy and specifications	4	UTH	78.45	1
4	Impact and relevance for science and society	24	IoTLab	34.25	1
5	User needs, services, access and training strategy	5	CNR	51.75	1
6	Operational framework	6	PSNC	46.80	1
7	Data management and ethics requirements	3	UvA	41.25	1
8	Communication, dissemination and exploitation	23	МІ	64.70	1
9	Project Management	1	INRIA	20.00	1
	Total person- months			43	1,2

Partner	WP1	WP2	WP3	WP4	WP5	WP6	WP7	WP8	WP9	TOTAL
1 – INRIA	13	3	5,5	1	6	2,5	0	1	20	52
2 – SU	4	12	6	2	5	9	0	9	0	47
3 – UvA	1	1	6	0	3	7	13	4	0	35
4 – UTH	2	8	10	4	4,5	1	1,5	10	0	41
5 – CNR	6	6	6	3	11	6	0	3	0	41
6 – PSNC	7	4	5	0	6	13	0	3	0	38
7 – UC3M	1	8	4	0	0	0	0	1	0	14
8 – IMEC	1,5	1	3,5	0	2	0,5	0	0,5	0	9
9 – UCLAN	1	1	2	0	1	0	13	1	0	19
10-EURECOM	0	0	2	0	3	0,5	0	1,2	0	6,7
11 - SZTAKI	0	0	4	0	0	0	2	6	0	12
12 – CINI	1,2	0	2	0	2	0	0	1	0	6,2
13 - CNIT	0	0	5	0	2	1,3	0	1	0	9,3
14 – Uni.Lu	0,5	0,25	1	0	0,75	0	0,75	0	0	3,25
15 – TUM	0,75	0,25	1,75	0,5	1	0	0	0	0	4,25
16 – EHU	1	0,5	3,5	0	2	0	0	0	0	7
17 – KTH	1,05	0,5	1	0	0	0	0	0	0	2,55
18 – UOULU	0	0	3	0	1	1	0	0	0	5
19 – EBOS	1	0	2	0	0	1	2	1	0	7
20 - SIMULA	0	0,5	0,5	0	1	1	0	0	0	3
21 - CNRS	1,5	0,5	1,2	0,5	0	0	0	0	0	3,7
22 – IMT	1	0	1,5	0,25	0,5	0	0	0	0	3,25
23 – MI	2	0	0	2	0	2	9	15	0	30
24 – IoTLAB	0	0	0	21	0	1	0	7	0	29
25 – UniGe	1	0	2	0	0	0	0	0	0	3
Total PMs	47,5	46,5	78,5	34,3	51,8	46,8	41,3	64,7	20	431,2

2.3 Person/Months per Participant and per WP

2.4 Work Package Tasks

Task Number & Description	Start month	End month	1 – INRIA	2 - SU	3 – UvA	4 – UTH	5 – CNR	6 – PSNC	7 – UC3M	8 – IMEC	9 – UCLAN	10-EURECOM	11 - SZTAKI	12 - CINI	13 - CNIT	14 – Uni.Lu	15 – TUM	16 – EHU	17-KTH	18 – UOULU	19 – EBOS	20 - SIMULA	21 - CNRS	22 – IMT	23 - MI	$24 - I_0 TLAB$	25 – UniGe	
WP1 - Governance and legal framework	1	40	13	4	1	2	6	7	1	1,5	1	0	0	1,2	0	0,5	0,75	1	1,05	0	1	0	1,5	1	2	0	1	47,5
T1.1: Governance and legal structure definition and implementation	1	40	1	\checkmark		\checkmark	\checkmark	\checkmark		\checkmark	\checkmark					\checkmark	\checkmark	\checkmark	\checkmark				\checkmark	\checkmark	\checkmark		\checkmark	
T1.2: Definition of the decision process for the central hub and possible new nodes	1	36	1	1			~	1		~	~												✓	\checkmark			~	
T1.3: Interactions with the MS	1	40	\checkmark	\checkmark	~	\checkmark	\checkmark	1	\checkmark					\checkmark		\checkmark	\checkmark	\checkmark	1		\checkmark		\checkmark		\checkmark			
WP2 - Financial framework	1	40	3	12	1	8	6	4	8	1	1	0	0	0	0	0,25	0,25	0,5	0,5	0	0	0,5	0,5	0	0	0	0	46,5
T2.1: Definition of the Business plan and Cost book - including all type of financial support	1	36	1	1		1	1	~		~						\checkmark			~				~					
T2.2: Funders Forum creation and animation	1	40	\checkmark	1		\checkmark	\checkmark																					
T2.3: National commitments secured	1	40			\checkmark	\checkmark	\checkmark		1	\checkmark	\checkmark						\checkmark					\checkmark						
T2.4: Definition of a strong in-kind policy	1	36				\checkmark		\checkmark	1									\checkmark										
WP3 - Scientific and technical strategy and specifications	1	40	5,5	6	6	10	6	5	4	3,5	2	2	4	2	5	1	1,75	3,5	1	3	2	0,5	1,2	1,5	0	0	2	78,45
T3.1: Long term vision	1	40		\checkmark	\checkmark	\checkmark	\checkmark		\checkmark	✓	\checkmark	\checkmark		\checkmark	\checkmark	\checkmark	\checkmark	\checkmark		\checkmark	\checkmark	\checkmark	\checkmark	\checkmark			\checkmark	
T3.2: Contribution to the European and international RI landscapes	1	40	1	\checkmark	\checkmark	\checkmark	\checkmark		\checkmark		\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark						\checkmark				\checkmark	
T3.3: Prioritisation of research topics	1	40	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark		\checkmark	\checkmark			\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark			\checkmark	\checkmark			\checkmark	
T3.4: Definition of the final technical design	6	40	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark		\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark			\checkmark			\checkmark	
WP4 - Impact and relevance for science and society	1	40	1	2	0	4	3	0	0	0	0	0	0	0	0	0	0,5	0	0	0	0	0	0,5	0,25	2	21	0	34,25
T4.1: Impact strategy, KPIs, monitoring, and communication process definition	1	40		1		1																			√	1		
T4.2: Scientific and societal impact optimisation	1	40		\checkmark		\checkmark	\checkmark										\checkmark						\checkmark			\checkmark		
T4.3: Environment, climate, and sustainable development impact assessment and optimisation	1	40	~																					\checkmark	✓	1		

Task Number & Description	Start month	End month	1 – INRIA	2 - SU	3 – UvA	4 – UTH	5 – CNR	6 – PSNC	7 – UC3M	8 – IMEC	9 – UCLAN	10 - EURECOM	11 – SZTAKI	12 – CINI	13 – CNIT	14 – Uni.Lu	15 – TUM	16 – EHU	17 – KTH	18 - UOULU	19 – EBOS	20 - SIMULA	21 - CNRS	22 – IMT	23 - MI	$24 - I_0 TLAB$	25 – UniGe	
WP5 - User needs, services, access and training strategy	1	40	6	5	3	4,5	11	6	0	2	1	3	0	2	2	0,75	1	2	0	1	0	1	0	0,5	0	0	0	51,75
T5.1: User needs monitoring and refinement	1	36	\checkmark			\checkmark	\checkmark	\checkmark		\checkmark	\checkmark	\checkmark		\checkmark	\checkmark	\checkmark	\checkmark											
T5.2: Services and access strategies	6	40	\checkmark	\checkmark		\checkmark	\checkmark	\checkmark		\checkmark		\checkmark		\checkmark	\checkmark	\checkmark	\checkmark	\checkmark		\checkmark		\checkmark		\checkmark				
T5.3: Training activities for users	6	40		\checkmark	\checkmark	\checkmark	\checkmark	\checkmark		\checkmark		\checkmark				\checkmark												
WP6 - Operational framework	1	40	2,5	9	7	1	6	13	0	0,5	0	0,5	0	0	1,3	0	0	0	0	1	1	1	0	0	2	1	0	46,8
T6.1: Definition of the implementation plan and continuous upgrade	1	36	~	~	~		~	~							~						~	~						
T6.2: Strategic plan for the operation phases (pre-operation, early operation, and full operation)	1	40	1	1	~		~	~				~								~								
T6.3: Capacity building and HR policy	1	24	\checkmark	\checkmark	1	\checkmark	\checkmark	\checkmark		\checkmark		\checkmark													\checkmark	\checkmark		
WP7 - Data Management and ethics requirements	1	40	0	0	13	1,5	0	0	0	0	13	0	2	0	0	0,75	0	0	0	0	2	0	0	0	9	0	0	41,25
T7.1 Compliance with European regulatory requirements on data governance	1	36			~						~					√									~			
T7.2 Data Management Policy and FAIR principles adoption	1	36			\checkmark						✓					\checkmark					\checkmark				\checkmark			
T7.3 Open Science principles implementation and EOSC integration	1	40			1	\checkmark					\checkmark		\checkmark			\checkmark												
T7.4 Ethical research conduct and privacy requirements	1	36			\checkmark						✓										\checkmark				\checkmark			
WP8 - Communication, dissemination and exploitation	1	40	1	9	4	10	3	3	1	0,5	1	1,2	6	1	1	0	0	0	0	0	1	0	0	0	15	7	0	64,7
T8.1: Stakeholder engagement, including to promote joining the Funders Forum	1	40		1	1	1	~	~	~	√		~													1			
T8.2: Exploitation plan and integration with the European research infrastructures ecosystem	1	40	1	~	~	~	~	~				~	~												~	1		
T8.3: Communication and Dissemination activities	1	40		\checkmark	\checkmark	1					\checkmark	\checkmark		\checkmark	\checkmark						\checkmark				\checkmark	\checkmark		
T8.4: International cooperation and standardisation	1	40		\checkmark	\checkmark	\checkmark	\checkmark	\checkmark			\checkmark	\checkmark													1	\checkmark		
WP9 - Project Management	1	40	20	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	20
T9.1: Administrative project management	1	40	✓																									
T9.2: Technical coordination and organisation of meetings	1	40	✓																									
T9.3: Contractual and legal management	1	40	\checkmark																									
			52	47	35	41	41	38	14	9	19	6,7	12	6	9	3,3	4,3	7	2,6	5	7	3	4	3,3	30	29	3	

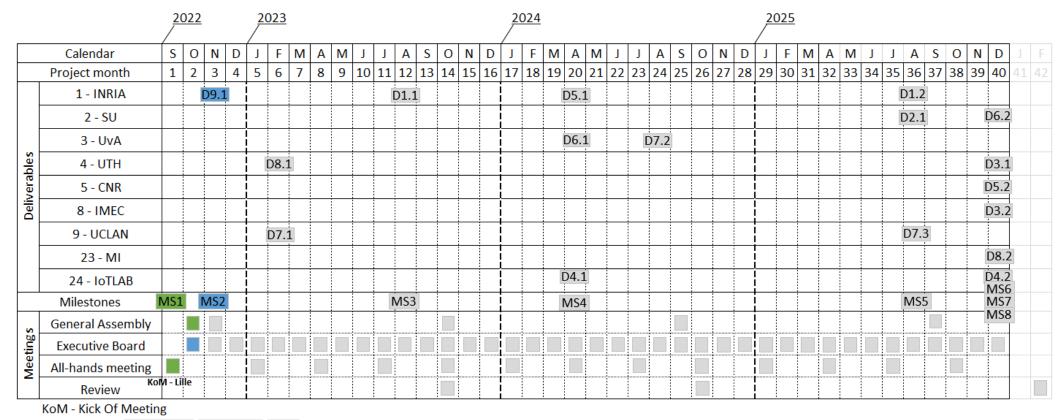
* Tasks and WPs leaders are indicated in blue

3 Deliverables

3.1 Description of the Deliverables

Deliverable (number)	Deliverable name	WP number	Short name	Туре	Dissemination level	Delivery date
D1.1	MoU: SLICES-RI Interim Governance	1	INRIA	R	SEN	M12
D1.2	Documents for the implementation of the legal structure	1	INRIA	R	SEN	M36
D2.1	Financial framework defined and secured through the SLICES Business plan	2	SU	R	SEN	M36
D3.1	SLICES-RI final technical design	3	UTH	R	PU	M40
D3.2	SLICES-RI long term vision	3	IMEC	R	PU	M40
D4.1	SLICES-RI Impact strategy and actions at SLICES-PP mi-term	4	IoTLAB	R	PU	M20
D4.2	SLICES-RI Impact strategy and actions at SLICES-PP final	4	IoTLAB	R	PU	M40
D5.1	Intermediate report on user needs, SLICES services catalogue, access policies and training strategy	5	INRIA	R	PU	M20
D5.2	Final report on user needs, SLICES service catalog, access policies and training strategy	5	CNR	R	PU	M40
D6.1	Plans for logistics and human resources, including policies	6	UvA	R	Classified C- UE/EU-C	M24
D6.2	Master plan for implementation and operation	6	SU	R	Classified C- UE/EU-C	M40
D7.1	Data Management Plan	7	UCLAN	DMP	PU	M6
D7.2	SLICES Interoperability Framework and Integration with EOSC	7	UvA	R	PU	M24
D7.3	Data Management Plan (Final)	7	UCLAN	DMP	PU	M36
D8.1	Communication, Dissemination and Exploitation Plan	8	UTH	R	PU	M6
D8.2	Communication, Dissemination and Exploitation Report	8	МІ	R	PU	M40
D9.1	Project Quality plan and detailed work plan	9	INRIA	R	PU	M3

3.2 Deliverables & Meeting Dates planning



done in progress to do

4 Milestones

4.1 Description of the Milestones

Milestone number	Milestone name	Related WP(s)	Due date (in month)	Means of verification
MS1	Kick-off meeting	WP9	M1	Minutes of the meeting and attendance list
MS2	Decision from the consortium about the legal structure	WP1	М3	Result of a vote from consortium on agreement
MS3	Official legal structure commitment	WP1	M12	Agreement from consortium and MS
MS4	Mid-term status	All	M20	A first complete set of requirements and needs from the reference scientific communities, and defined access policies and a service catalog addressing them. In addition, a first version of the training strategy will be available
MS5	SLICES Interoperability Framework tested and updated with the recent EOSC development, supported by recommendations for practical implementation	WP7	M36	Internal report
MS6	Legal structure established	WP1	M40	Official creation documents
MS7	Definition of the SLICES-RI Reference Architecture	WP3	M40	Delivery of D3.1
MS8	Final status	All	M40	At M40 the WP will have gathered feedback from the user's communities about the intermediate versions of the service catalog, access policies and training activities. Based on this, it will have defined the final versions of all of them.

4.2 Milestone Gantt Chart

		2022 , 2023	2024	MS4	2025	MS8
	Calendar	SONDJFMAMJ			D N D J F M A M J .	
	Month	1 2 3 4 5 6 7 8 9 10		19 20 21 22 23 24 25 2	6 27 28 29 30 31 32 33 34 3	
WP1 Governance	T1.1: Governance and legal structure def. and impl.		MS3			
and legal framework -	T1.2: Def. of the decision process for the central hub and po	TMS2			D	1.2
	T1.3: Interactions with the MS	· · · · · · · · · · · · · · · · · · ·	T U1.1			↓ ↓ <u>3-Uv</u>
	T2.1: Def. of the Business plan and Cost book – including al					4-UT
	T2.2: Funders Forum creation and animation					D2.1
framework	T2.3: National commitments secured					
	T2.4: Definition of a strong in-kind policy					7 - UC3
	T3.1: Long term vision					† †
WP3 - Scientific and technical strategy	T3.2: Contrib. to the European and internat. RI landscapes					D3.2 9 - UCL
and specifications	T3.3: Prioritisation of research topics					MS7 11 - SZT
	T3.4: Definition of the final technical design					D3.1 🗸 🔹 23 - N
WP4 - Impact and	T4.1: Impact strategy, KPIs, monitoring, and communic. proc			1		1 24 - IoTI
relevance for	T4.2: Scientific and societal impact optimisation			D4.1		D4.2
	T4.3: Environment, climate, and sustainable development in					↓ △ Deliver
WP5 - User needs,	T5. 1: User needs monitoring and refinement			+		📩 📩 Milest
services, access and	T5.2: Services and access strategies			D5.1 🛆		D5.2
training strategy	T5.3: Training activities for users			\neg		
	T6.1: Def. of the implem. plan and continuous upgrade			D6.1 📩		•••••
WP6 - Operational framework	T6.2: Strategic plan for the operation phases (pre-operation			•		D6.2
	T6.3: Capacity building and HR policy					•
	T7.1Compliance with European regulatory requirements on					
WP7 - Data	T7.2 Data Management Policy and FAIR principles adoption	D7.1				MS5
Management and ethics requirements	T7.3 Open Science principles implementation and EOSC int			D7.2		07.3
	T7.4 Ethical research conduct and privacy requirements					
WP8 -	T8.1: Stakeholder engagement, including to promote joining	†				•
	T8.2: Exploit. plan and integrat. with the European research	D8.14				D0.2
	T8.3: Communication and Dissemination activities					D8.2
exploitation	T8.4: International cooperation and standardisation					
WP9 - Project T9	T9. 1: Administrative project management	† †				
	T9.2: Tech. coordin. and organisation of meetings	MS1 D9.1				
Management	T9.3: Contractual and legal management	Ţ: Ţ: : : : : : : :				

5 Periods & payments

		Reporting			Payments					
	Reporting periods		Type	Deadline	Туре	Deadline (time to pay)				
RP No	Month from	Month to								
					Initial prefinancing	30 days from entry into force/10 days before starting date – whichever is the latest				
1	1	12	Periodic report	60 days after end of reporting period	Interim payment	90 days from receiving periodic report				
2	13	24	Periodic report	60 days after end of reporting period	Interim payment	90 days from receiving periodic report				
3	25	40	Periodic report	60 days after end of reporting period	Final payment	90 days from receiving periodic report				

6 Tools

6.1 Database

For share documents: MyBox - <u>https://mybox.inria.fr/</u>

→ <u>https://mybox.inria.fr/library/1d09f98e-091f-4abf-8ed8-d00352f73263/CSA%20SLICES-</u> <u>PP%202022/</u>

If you want a local synchronization of MyBox: Seafile - https://www.seafile.com/en/home/

6.2 Online chat

Mattermost - https://mattermost.inria.fr/slices/channels/town-square



